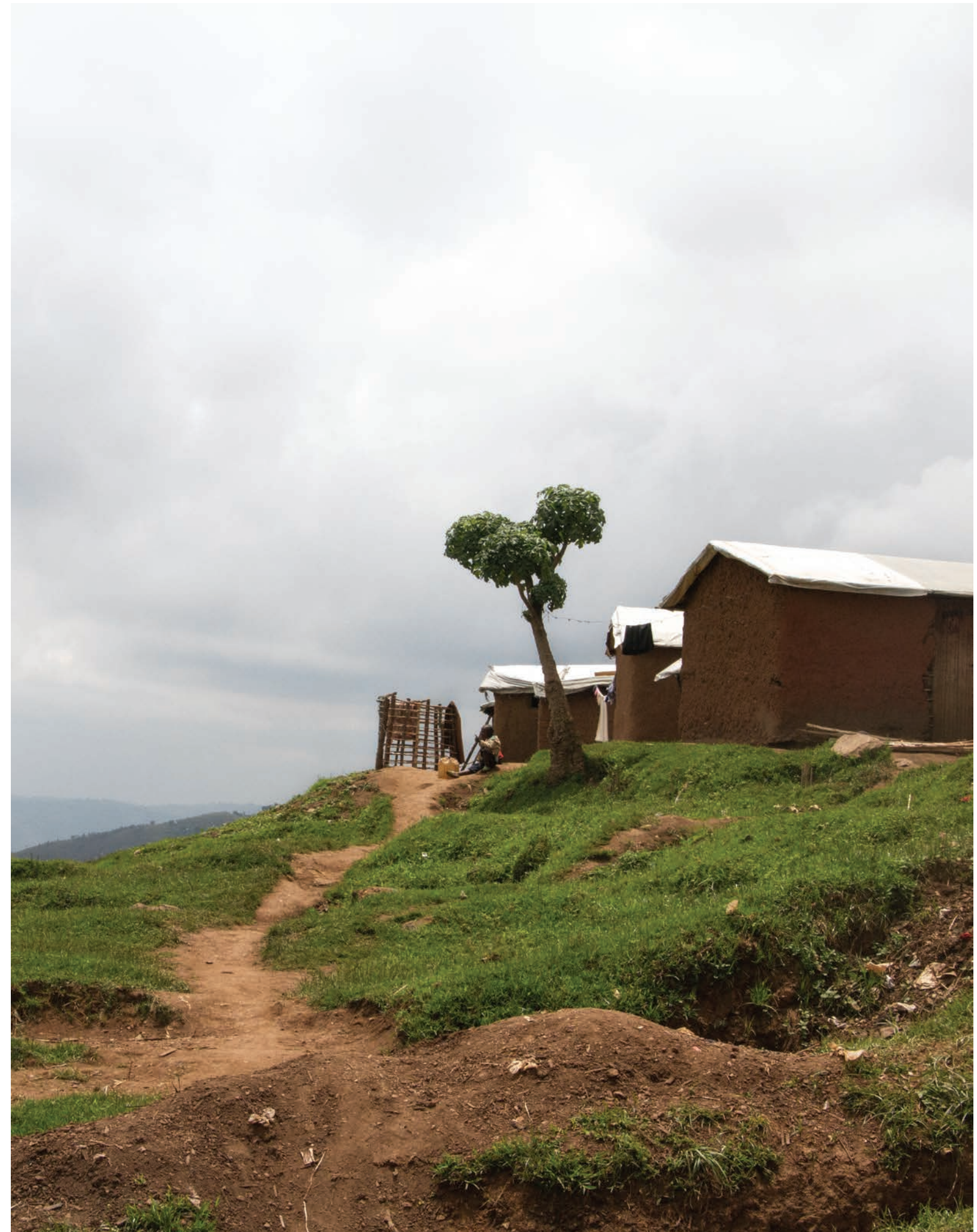




American Refugee Committee
is and always has been about
amazing people taking action
to change our world.

American Refugee Committee





To Our Partners,

American Refugee Committee is and always has been about amazing global citizens taking action to change our world.

It's how all nonprofits start. An individual sees an injustice in the world so great they can't look away. They feel a pull to do something, they're compelled to respond. They find others who are committed to helping, and together they're able to make a greater impact.

Sometimes they create an organization to give some structure to their work. It's an exciting phase – amazing people coming together to create something new and do incredibly important work, driven by the belief that they can and will make a difference.

That's the story of ARC. 35 years ago, Chicago businessman Neal Ball started the American Refugee Committee. He recruited a volunteer relief team who deployed to the Thai-Cambodian border. Even in the face of terrible tragedy, that first ARC team was characterized by their incredible energy and belief that anything was possible.

Today, we're facing challenging global humanitarian crises that require 21st Century solutions. And we've found that co-creating together with impassioned, dedicated people, limited only by their own imaginations, is the key to designing new solutions that resonate. We still believe that ARC should exist, first and foremost, as a platform for realizing the goodwill of everyday people – people from Sweden to Somalia, Minnesota to Malaysia, Uganda to the U.S.

ARC has been engaging individuals, communities and organizations around the globe in this kind of collaboration. Asili – ARC's social enterprise in Congo is growing to serve more Congolese families, but it only exists thanks to a one-of-a-kind partnership of a handful of American businesspeople, a human-centered design firm and the U.S. government. You'll also read on the following pages about our partnership with the unbelievable team at Jordan-based *Questscope*. We've merged in order to co-create more closely to help marginalized young people in the Middle East.

There's no formula for successful co-creation. Each is different. We've found that something incredible will result as long as we begin the journey with amazing people, agree on a destination and move together towards it transparently and open to possibility.

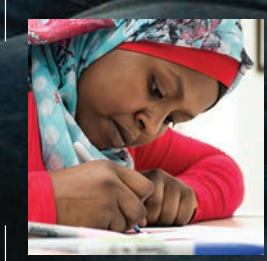
We invite you to join us and participate in creating a global humanitarian organization for the 21st century. Bring your passion and skills and work with us to make change in the world.

Sincerely,

Daniel Wordsworth
President, American Refugee Committee



Deeply embedded in Questscope is the idea that every young person needs a champion. Their approach is intimate, rooted in building supportive, one-on-one relationships with young people.



Welcoming Questscope!



The American Refugee Committee's vision for the 21st Century is to co-create with amazing people and organizations to address critical problems. One of the most pressing challenges is the increasing vulnerability of children and young people in the Middle East and the continuing destabilization of the region.

As we searched for people doing meaningful, breakthrough work to solve this problem, all roads led to Questscope. For 25 years, Questscope has been doing ground-breaking, award-winning work with marginalized youth in the Middle East and North Africa.

In April, Questscope officially joined the ARC family. A highly valued partner, Questscope has now become a subsidiary of ARC with autonomy to maintain its identity, leadership and unique capacity to collaborate with individuals, communities, local organizations and international partners to create opportunities for young people.

As we searched for people doing meaningful, breakthrough work... all roads led to Questscope.

Mentoring

Questscope has a truly astounding network of 4,000-plus trained mentors, across countries such as Syria and Jordan. Their mentoring outreach activities provide the one-on-one attention every child needs to navigate the challenges of life.

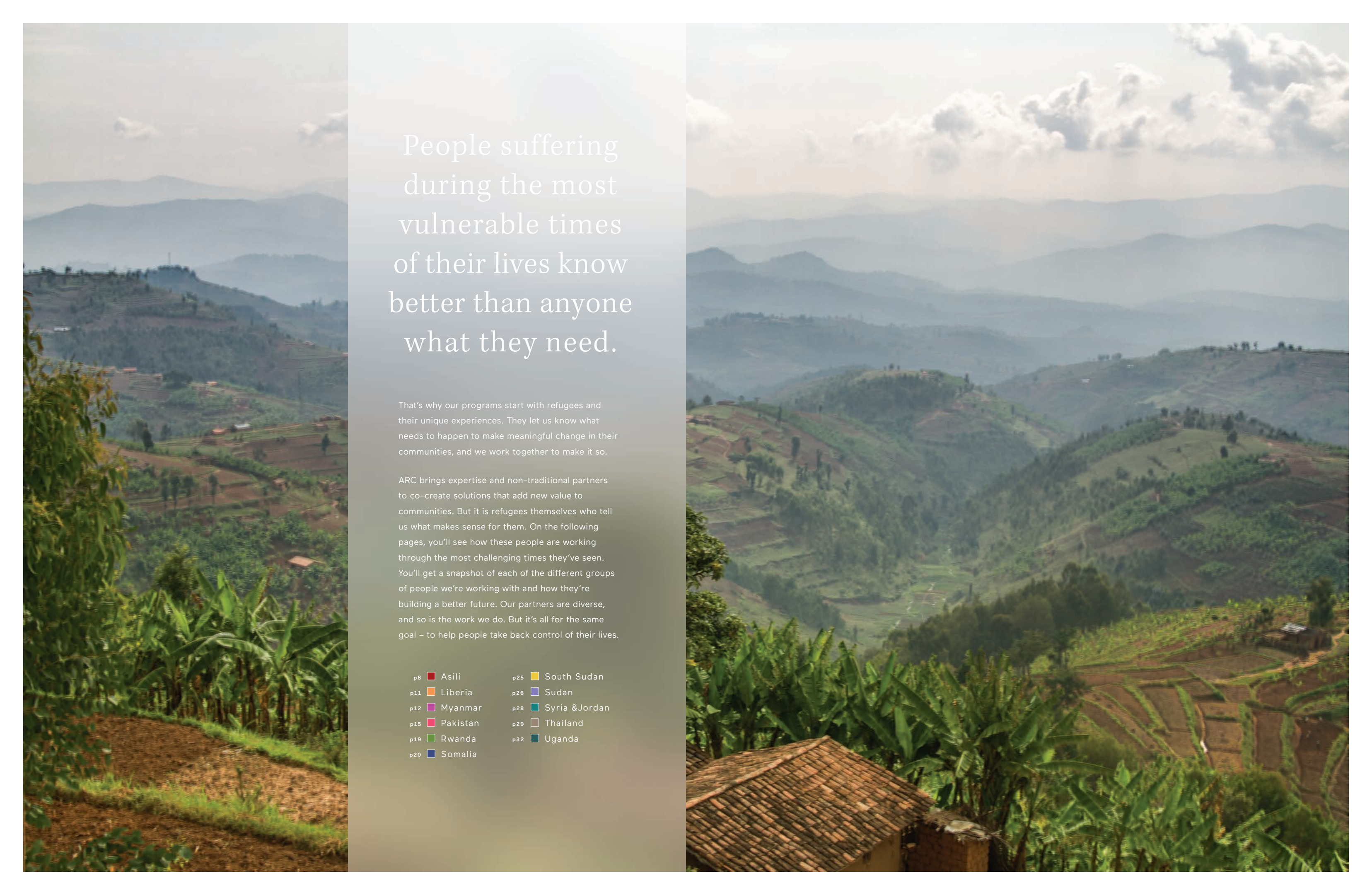
Alternative Education

Questscope enables young people who've fallen through the cracks of formal education systems to gain access to the alternative educational opportunities and vocational training they need to get back on track.



Scan to view Questscope's 2015 annual report





People suffering during the most vulnerable times of their lives know better than anyone what they need.

That's why our programs start with refugees and their unique experiences. They let us know what needs to happen to make meaningful change in their communities, and we work together to make it so.

ARC brings expertise and non-traditional partners to co-create solutions that add new value to communities. But it is refugees themselves who tell us what makes sense for them. On the following pages, you'll see how these people are working through the most challenging times they've seen. You'll get a snapshot of each of the different groups of people we're working with and how they're building a better future. Our partners are diverse, and so is the work we do. But it's all for the same goal – to help people take back control of their lives.

- | | | | |
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Asili Social enterprises in the Democratic Republic of Congo



Democratic Republic of Congo

Impact	10,000 people served per zone
Venture Partners	USAID, Mortenson Family Foundation, Eagles Wings Foundation, IDEO.org, MAC Foundation, RSP Architects, Associations Social d'Organisation Paysan (ASOP), Reseau des Femmes (RDF), Chefferie de Kabare
Director	Abraham Leno

For more than 20 years, the deadliest conflict since World War II has stunted development in eastern Congo. Health care and other vital services have been provided through foreign aid budgets, but inconsistent funding and frequently shuttered facilities mean these services are almost never available when Congolese families really need them.

Asili is working to change that. A business startup co-created by ARC, international partners, and Congolese families, Asili takes an approach of long-term sustainable development using business principles. It can be thought of as a strip mall with a cluster of businesses in one location, tackling both supply-of and demand-for services. The current business lines include a health clinic, a clean water distribution system, and an agricultural cooperative to help farmers increase their yields and incomes. Services are linked through a monthly membership, which allows members access at reduced prices. The platform is both real and virtual – located in villages and powered by technology.

The platform is **both real and virtual** – located in villages and powered by technology.

Agricultural Co-op

Asili's agricultural cooperative provides local farmers with the resources, tools, and training they need to become successful and profitable farmers. We give them a loan in the form of seeds and fertilizer, and then provide a guaranteed market to sell their goods once they are harvested. This model is working. So far we've sold over 250 tons of potatoes, Asili's main crop. Farmers are increasing their income, empowering them to save and access membership in Asili and the other services it provides.

The clinic

Our health clinic offers best in class quality care at rates that are affordable to the average Congolese consumer. Branded with the Asili logo and kept spotlessly clean, neat, and stocked, the clinic stands out as a model for healthcare in the area. Since its launch in July 2014, the clinic has seen over 1,000 new patients. Our reputation is spreading, drawing many patients from

distances of over 10k, speaking to the quality and value of our services.

Our water system

Water is life, a basic need used for drinking, cleaning, bathing, and cooking. For many people living in Eastern Congo though, clean water is a resource that is tragically lacking. Operating at thirteen conveniently located retail outlets in five villages, Asili's gravity-based reservoir system has revolutionized our customers' ability to obtain clean, safe water. So far, we've sold over 1,000,000 liters. We are constantly undergoing monitoring and quality assurance improvements to ensure that Asili water is reaching the highest possible levels of service.

Asili is rehabilitating communities and encouraging sustainable and lasting development in one of the most challenging areas of the world.





Liberia Helping Communities Build Resiliency Against Ebola

Ebola terrified the world. In Liberia, the outbreak consumed people’s everyday reality. Lack of preparedness, rumors about the cause and treatment of Ebola, traditional burial practices, and inadequate infrastructure all contributed to the rapid spread of the disease, with devastating effects. Over 5,000 deaths in Liberia were confirmed. Schools and health facilities were closed for months. The peak of the outbreak coincided with the harvest season, resulting in a sharp decrease in food production.

Although the World Health Organization declared Liberia Ebola-free in May, new cases have been detected since. More support is needed to ensure containment of the disease, to recover from the epidemic, and to prevent this type of disaster in the future.

Health Systems

Last year, ARC teams worked to setup and provide the only Liberian-led Ebola Treatment Unit in the country, located in Fish Town, River Gee County. By February, a treatment unit was built with medical teams prepped, trained, and ready to manage any influx of the disease. Although the epidemic is winding down, there is much work to be done. We’re helping to build capacity and strengthen delivery of health care services in the region that are crucial to prevention.

Collaborating with River Gee County, we’re

We worked to setup the only **Liberian-led** Ebola Treatment Unit in the Country

reinforcing the health system infrastructure in the region. We’re training local health workers on early detection, surveillance, and referral capabilities. Working with local partners and developing a preparedness plan for the area, we are helping to ensure that River Gee is well-equipped to respond to any future health crisis.

Back-to-School

We are also working with communities to educate every child, parent, and teacher we can reach. If a tragedy like the Ebola

outbreak hits again, even the most remote areas will be better prepared to handle it. ARC is equipping school staff and their students with hygiene kits, training on protocols that protect safe school environments, and charts and posters on infection prevention and control. Using role-playing and educational games, we help children understand the importance of behaviors like hand-washing and the causes of the disease.

Adequate water and waste management is one of the most important elements in preventing any infectious disease outbreak. We ensure that children know how to collect and store water safely, without contamination. Hand washing stations have been setup at the entry points of schools in the area, complete with soap and chlorine. School water sources are being rehabilitated to ensure that schoolchildren have access to water at all times.



Liberia

Impact	77,000 people helped
Lead Partners	Liberian Diaspora, University of Minnesota Nursing School, Liberty Finance, Office of U.S. Foreign Disaster Assistance (OFDA)
Director	Paula Nawrocki

Myanmar Stopping the Spread of Drug-resistant Malaria

From 1962 to 2011, Myanmar was a closed country, isolated from the international community. After a civilian government was installed in 2011, Myanmar began a slow reemergence. It is increasingly opening its doors to the rest of the world.

For the past several years ARC has been on both sides of the Thailand-Myanmar border, fighting the spread of drug-resistant malaria. The emergence of this virulent strain of the disease poses a significant public health risk, as many remote communities have limited access to health services. ARC works with previously inaccessible, transient populations in Southeast Myanmar, fighting against malaria and providing economic opportunities for both internally displaced people and returned refugees.

Co-creating a solution

In January 2013, ARC began working with the Myanmar government and local ethnic organizations to co-create a 5-year plan intended to stop the spread of drug-resistant malaria. Since then, we've been making huge strides in collaborating with these agencies.

We've reached previously uncovered regions in Myanmar with malaria diagnosis services, education campaigns on malaria prevention, and insecticide-treated mosquito nets. Community based organizations have been crucial to helping us access these affected communities, and we have worked closely with local ethnic leaders to shape the most effective strategies to reach them.

A Shared Border

One of the most critical fights in the battle against drug-resistant malaria can be found at the border of Thailand and Myanmar, where high volumes of migrant workers travel between the countries. We currently offer services at 14 border points where we diagnose and treat these workers, helping to contain the disease and promote education. These outposts can be likened to lemonade stands in the jungle, each one at accessible points where migrants can stop for quick, convenient checks.

Before they leave, we provide them with an insecticide treated mosquito net, a highly effective tool in preventing malaria. We also learn as much about them as we can. If we understand health behaviors and how people are accessing services, we can better respond to, treat, and prevent further spread of the disease.

Toward a self-reliant future

ARC recognizes the importance of not only providing much-needed malaria diagnosis and treatment, but helping communities towards self-reliance. We focus our efforts in capacity building by training local staff on service delivery, health management information systems, supply chain management, leadership, and governance. We also work closely with local community based organizations, helping them to conduct malaria prevention campaigns and to provide health care services. Strengthening infrastructures, we are building Myanmar's defenses against present and future outbreaks.

We focus our efforts in capacity building by **training local staff**



Myanmar

Impact	160,000 people helped
Lead Partners	Myanmar Ministry of Health, Karen Department of Health and Welfare, Mon National Health Committee





Pakistan Leading Humanitarian Assistance into the 21st Century

In the past year, we have reinvented ourselves in Pakistan. We are now both a trusted provider of relief and emergency services to Afghan refugees and also a frontrunner for development in the country. Focused on innovation, the delivery of best in class, high-quality services, and geographic diversification, we are bringing new value to refugees and host communities in the country.

Putting education first

Pakistan has the second largest population of out of school children in the world, a large part of them girls. There are many reasons why children may drop out of school, including difficulty affording fees, uniforms, and supplies, so we're thinking of creative ways around the problem. Home schooling and village-centered schools offer more flexible alternatives to the often unaffordable traditional routes.

We have exciting new projects on the horizon, including a large-scale girls education project. We are co-creating with a diverse field of partners to reach our goal of educating girls across the country, including with the Government of Pakistan.

This year, we also focused on bringing high value skills training to Afghan refugees, internally displaced Pakistanis, and the community at-large. We help to strengthen and equip educational facilities with the resources they need. We provide vocational trainings, sustainable agriculture projects, and information and communications technology education, preparing participants for a technology-driven future.

Health and hygiene

We've been leaders in health in Pakistan for years, providing the much-needed basics – primary health services, maternal and child health, and community education. We help to build the infrastructure crucial

to delivering healthy babies, including constructing labor and delivery rooms and furnishing the maternity wards with equipment and furniture. Strengthening primary healthcare systems, our goal is to equip Pakistanis with what they need

We help to **build the infrastructure** crucial to delivering healthy babies

to have a responsive, functioning, and sustainable health system.

Our services save lives, and we help to train others to do the same. We teach health workers, educate communities on best practices for health and hygiene, and help develop the systems essential to fueling sustainable, locally-driven services.

Protection

During any emergency situation, women, children, minorities, and individuals with disabilities suffer most. We ensure that their needs are met in all of our projects. Besides creating awareness on gender-based rights, we also develop community-based dispute resolution mechanisms and strategies for preventing violence. We provide counseling, medical and legal aid to the victims of abuse. Together with communities, we help to ensure that at-risk groups have the resources they need to feel empowered and

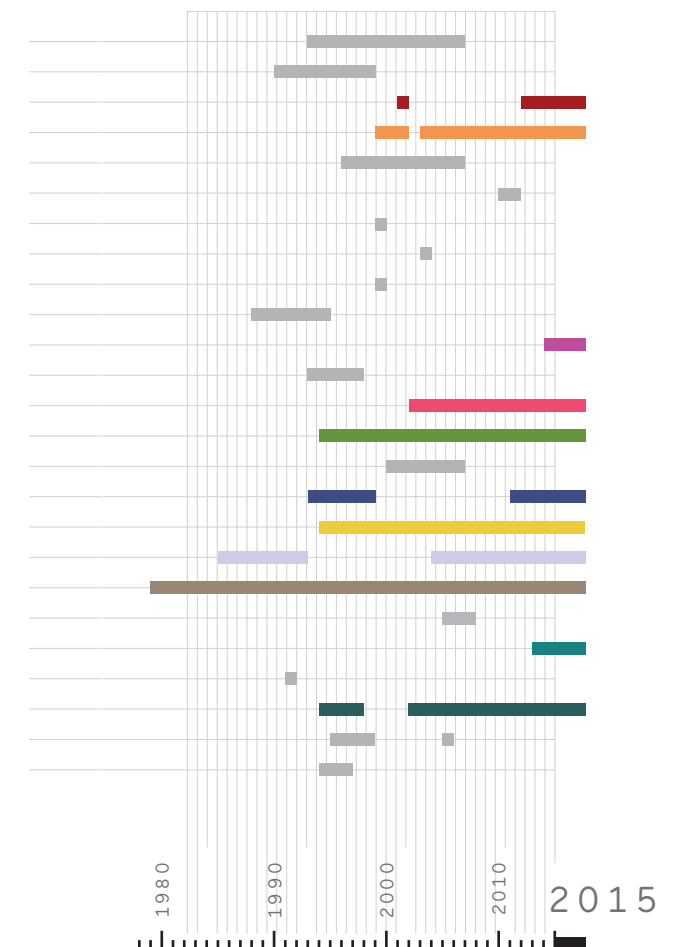


Pakistan	
Impact	118,000 people helped
Education Partners	Government of Pakistan, Pakistan Alliance for Girls Education, Japan International Cooperation Agency (JICA)
Director	Tariq Cheema

Adilla
Adjumani
Amman
Aweil
Bangkok
Bukavu
Byumba
Chumphon
Dubai
El Daein
Fish Town
Gereida
Gituza
Harper
Hargeisa
Hpa-An
Huye
Islamabad
Juba
Kajo Keji
Kampala
Kapoeta
Karama
Kawthaung
Khartoum
Kibuye
Kigali
Kismayo
Kraburi
Kyangwali
Mae Sariang
Magwi
Mawlamyine
Mbarara
Minneapolis
Mogadishu
Monrovia
Muang Ranong
Nairobi
Nakivale
Narus
Nyala
Oruchinga
Phetchaburi
Quetta
Sai Yok
Sanglaburi
Thong Pha Phum
Umphang
Washington DC
Yangon



The Balkans
Cambodia
D.R.C.
Liberia
Guinea
Haiti
Honduras
Iraq
Kenya
Malawi
Myanmar
Mozambique
Pakistan
Rwanda
Sierra Leone
Somalia
South Sudan
Sudan
Thailand
Sri Lanka
Syria & Jordan
Turkey
Uganda
West Timor
Zaire



our work is recognized by the largest evaluators of charities in the United States



Agriculture & Food Security	Camp Management	Capacity Building & Training	Child Protection
Community Development	Community Health Education	Ebola Prevention & Response	Emergency Health Care
Emergency Obstetrics	Environmental Protection	Family Planning	GBV Prevention & Response
Health Systems Strengthening	HIV/AIDS Prevention & Treatment	Immunizations	Income Generation
Infectious Disease Prevention	Legal Assistance	Microenterprise Development	Microfinance
Mother & Child Health Care	Nutritional Support	Primary Health Care	Protection
Psychosocial Support	Rapid Emergency Response	Reproductive Health Care	Savings & Loan Associations
School Rehabilitation	Shelter Construction & Rehabilitation	Small Business & Vocational Training	Water & Sanitation

WHAT WE DO

We help people survive conflict and disaster and **rebuild their lives**

HOW WE DO IT

We manage your contributions wisely

while

Forming smart partnerships and collaborations

and

Maintaining strong connections to fine institutions

to

Leverage your support

14:1





Rwanda Building Resilient Communities

Since 1994, ARC has helped refugees in Rwanda take back control of their lives. Over the years, we have built a team of resilient, effective, and experienced staff that can act quickly in emergencies, while at the same time develop creative and effective long-term projects.

This year, those skills were put to the test when thousands of Burundian refugees streamed into Rwanda in the space of a few weeks, fleeing political instability at home. At the same time, we've continued to improve the quality and breadth of our support to refugees. Increasingly focused on building resilience, we are working to redefine the refugee experience in Rwanda.

Lifesaving Services

At the heart of what we do in the country are the essential, lifesaving services offered to over 100,000 refugees, mainly from the Democratic Republic of Congo. We help to provide the camp infrastructure required to support those who have lost nearly everything, including basic, primary healthcare, reliable water sources, and a roof over their heads.

Our health services save lives. More children are reaching their fifth birthday than ever before, with 100% vaccination rates and vast improvements in maternal health. We provide clean, reliable water through ARC's camp-wide water systems. Experts in the design and construction of durable, cost-effective structures, we build housing, latrines, showers, and cooking areas. We help people to rebuild resiliency

and find a place of stability in an otherwise uncertain world.

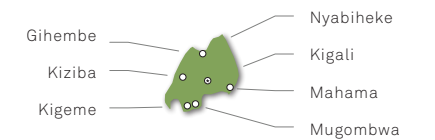
Building In-Camp Economies

Livelihoods and food security are inextricably linked – families who struggle to work toward economic recovery find it difficult to provide nutritious and plentiful food to their families. We look for ways to strengthen that link, partnering with refugee communities to shape projects that connect jobs to food security and nutrition.

We assist families with poultry, vegetable, passion fruit, and mushroom farming, which increase incomes while also providing a consistent supply of food. New collaborations are on the horizon, including an income-generating grinding mill program that will support families in maize production.



More children are reaching their **fifth birthday** than ever before



Rwanda

Impact	102,000 people helped
Services	Health, Nutrition, Water, Sanitation, and Hygiene, Environment, Shelter Construction, Livelihoods
Director	Frederique Auger

Building in-camp economies also means encouraging healthier nutrition practices. As families are able to earn and save, they in turn gain the freedom to make more choices in the food they eat. We provide healthy cooking demonstrations and nutrition education, combining knowledge with access to the expanding food options our livelihoods projects provide.

Collaboration in a crisis

In April 2015, we responded to the influx of Burundian refugees fleeing insecurity at home and seeking refuge in Rwanda. ARC acted quickly, and in collaboration with UNHCR and other partners we helped to establish the Mahama refugee camp. By June, Mahama hosted over 28,000 people, with ARC providing health care, nutrition services, and shelter for the entire camp population. We're beginning to build Mahama's in-camp economy as well, bringing resilience-building projects to new communities.

Somalia Co-creating New Value for Communities

Since 2011, ARC has been working with partners inside and outside Somalia as one of the only international humanitarian organizations in the country. Prolonged years of violence have disrupted lives and shattered community networks, resulting in increased criminality and collapsed systems. This is particularly true for youth, who make up a large percentage of the population and who are often targeted by armed groups for recruitment.

ARC provides services to help rebuild health, water, protection, shelter, and economic systems in Somalia. We support both camps with internally displaced people and communities around the country. We're aiming high, working alongside the country's private sector to create 50,000 jobs for youth in the coming years. Through collaboration, innovation, and provision of lifesaving services, we are bringing new and previously unimagined value to the country.

We're aiming high, working alongside the country's private sector to create 50,000 jobs for youth in the coming years

Lifesaving services

Somalia now has the second highest child mortality rate in the world. We are fighting against this trend, bringing access to primary and reproductive health services focused specifically on mothers and children. We help to prevent and treat the childhood illnesses that are too often the leading causes of high infant mortality rates. And, we provide the clean water, reliable sanitation systems, and hygiene education that keeps communities healthy.

Having a roof over one's head and a place to call home are often things we take for



granted. Throughout Somalia, we work to provide shelter and vital household items for people who have none. We also use the construction of shelters as a training opportunity for community members and an employment program for carpenters and masons looking for work.

Economic Recovery

In Somalia, unemployment and lack of livelihood opportunities are widespread. Rebuilding these opportunities, however, is the key to sustainable economic growth and will help pave the path toward recovery. We take a holistic approach to improving economic opportunities, with the ultimate goal of generating 50,000 jobs for Somalis. We are co-creating with local leaders, government agencies, and businesses, providing microfinance training and support and designing vocational training schools.

Protection

For communities to develop and economic recovery to take hold, people need to feel

safe and protected in their environments. For many in Somalia, years of displacement and insecurity have resulted in abusive, violent, and dangerous situations, especially for women and girls. We provide confidential, survivor-centered responses to gender-based violence, counseling victims of abuse and building relationships of mutual trust. We're actively raising awareness of protection issues amongst internally displaced Somalis and helping communities take control of the solution.

I Am A Star

In 2011, ARC responded to the famine in Somalia not through typical aid mechanisms but through a previously untapped resource: the vast global Somali Diaspora. The initiative, called I Am A Star, launched a worldwide collaborative effort to help Somalis living everywhere from Stockholm, Sweden to Minneapolis, Minnesota connect to and help communities in their home country. ARC continues to provide this platform, empowering Somalis to work together to make change.

Hergeisa Mogadishu

Somalia

Impact	400,000 people helped
Co-Creation Partners	Chamber of Commerce, Central Bank of Somalia
Director	Adan Adar





South Sudan Using Technology to Design Health Solutions

In the four years since independence, the world's newest country has seen incredible hope and excitement overcome by renewed conflict and uncertainty. Since we began working in South Sudan in 1994, ARC has been witness to these fluxes of peace and instability.

Now, we are helping South Sudanese communities to navigate the waters of this difficult period, expanding our reach and seeking out tools to bring the best possible services to some of the most marginalized people in the world.

Leaders in Health

In South Sudan, we are experts at providing consistent, quality, and reliable primary health care services to vulnerable populations. This year, we've expanded our focus on primary health to include two hospitals, where we can accept more serious cases. Working side by side with County Health Departments, we make it a priority to train their staff as well as ours, so that eventually local staff will be able to continue to work independently of ARC. Building capacity of local workers is at the heart of our health programming – we want South Sudanese to learn the skills they need to lead their country into the future.

Working side by side with County Health Departments, we make it a priority to train their staff as well as ours

This year, our health program has piloted a new technology-driven initiative, the first of its kind in South Sudan. In the past, health workers would have to hand-deliver reports, often covering long distances over difficult terrain. Called mHealth, this new initiative allows health facility staff to use their personal mobile phones to send weekly infectious disease surveillance and response reports through text message to the County Health Department. The cell phone system provides instant feedback to the health facilities and works to notify health officials in case of an epidemic. This simple yet effective project has revolutionized



South Sudan

Impact	1,057,712 people helped
Lead Partners	Jhpiego, Health Pooled Fund, Gates Foundation, OFDA
Director	Fifi Sabang

health reporting for ARC in South Sudan, improving access to patient care and communication across the country.

Protecting women against violence

One of the most devastating consequences of conflict can be the increase in violence against women. With social structures torn apart and support systems taken away, women are often left vulnerable. We are working to prevent this violence in South Sudan through various community-based interventions, raising awareness through case management and education campaigns.

We are constantly inspired by the women we work with. Women who have been victims of trauma and violence are now some of the strongest advocates of ARC's projects, their courage and tenacity shine through against the odds. They recognize their ability to change the future for their children, and they provide us with insights on how best to stop the cycle of violence. It is because of them, and all of the women affected by the conflict, that we hope to expand our protection efforts in the years to come.



Sudan

Leading the Field in South and East Darfur

In the past year, an influx of fighting and instability in Darfur, Sudan has caused upheaval and massive population movements. These internally displaced people have lost almost everything, including the community infrastructure required to navigate challenges and provide for their families.

ARC is helping the most marginalized people in Sudan, those who would not otherwise be reached. We provide them with basic, life-saving services but also peacebuilding programs, designed to help people rebuild and regain control from the ground up.

We help the **most marginalized people** in Sudan, those who would not otherwise be reached.

Doing more than ever before

Our program in Sudan has seen big changes in the past year. We are now operating a total of 17 primary health care clinics in South and East Darfur, 11 more than last year. The new clinics have allowed us to access at-risk populations, bringing them a wide range of health services in some of the most remote areas of the world. We're still doing what we do best – running clinics, nutrition programs, and water, sanitation and hygiene services – but in more places than ever before. We are now the major international organization working in East Darfur, leading the field in humanitarian aid.

Making women and children a priority

Sudan has a devastatingly high maternal and infant mortality rate. We've been working to turn this trend around, making women and children a priority and ensuring the availability of reproductive health for all we can access. Women receive comprehensive care throughout their pregnancy with pre-

natal and post-natal consultations, often with midwives we've trained. We give them the supplies they need, including vitamins, soap, and any medications, safeguarding them against harmful infections and malnutrition before and after birth.

Fighting malnutrition

Malnutrition, particularly among children, is reaching emergency levels in Sudan. The most recent national survey estimates that 500,000 children under 5 years of age suffer from severe malnutrition, and up to two million children are underdeveloped. We address this crisis head on through feeding programs, educational campaigns, cooking demonstrations, treatment and prevention, and emergency care to the most critical of cases.

Access to clean, safe water

Most of South and East Darfur is a semi-arid landscape, susceptible to drought, with few natural surface water sources. ARC first assesses the water needs of communities and then develops projects alongside them that provide clean water, sanitation, and hygiene education. We work to rebuild and maintain lost critical infrastructure, and help communities to learn and manage these resources themselves.

Promoting a peaceful coexistence

Lasting peace will ultimately allow for stability, prosperity, and development in the region. Conflicts in Sudan have a long and

turbulent history, however, making peace a formidable task. In recognition of this challenge, ARC provides peace-building activities in five villages in South Darfur, encouraging community-level conflict resolution and cooperation amongst neighbors. By encouraging collaboration rather than competition, we hope to be even a small part of the transition from conflict to peace.



Sudan	
Impact	2,300,000 people helped
Lead Partners	OFDA, CHF, UNDP, UNFPA, WFP, CHF, UNICEF
Director	Dula James





Syria Creating Safe Environments & Providing Emergency Relief

The UN estimates that there are a staggering 12.2 million people in need of humanitarian assistance in Syria, most of them displaced by violence. Over the past four years, more and more families and individuals are finding themselves living with host families or in overcrowded collective shelters within the country. They face a lack of infrastructure and things like clean water and sanitation in the shelters. One of the most alarming trends is the increased risk of violence against women and forced early marriage that has occurred as the conflict continues.

We work to prevent a lost generation by treating kids like kids again.



Since 2013, in partnership with local Syrian organizations, we have provided critical protection, water, sanitation, and hygiene services, and has helped to build safe conditions for those living in collective shelters in Syria. The situation is grave, but ARC and our partners are doing all we can to restore safety and dignity to those who need it most.

Growing up in a collective shelter

Children are the key to a future peaceful Syria, but years of war in their country have left many out of school and in exploitative situations. We work to prevent a lost generation by treating kids like kids again. We encourage creativity and social development by using games, songs, storytelling, and sports to boost confidence and provide an outlet for play. Survivors of child labor and school dropouts are mentored by our staff, increasing a sense of belonging and providing positive adult role models. We also prioritize well-being among all shelter residents, realizing that torn communities and shattered social structures can have a tragic effect on everyone. Case management services help survivors of violence get the resources they need, providing guidance and life-saving care for the most urgent of cases.

There are 12.2 million people in need of humanitarian assistance in Syria



Syria

Locations	Aleppo, Damascus, Hama and Homs Governorates
Impact	160,000 people helped

Access to water

The importance of hygiene, access to clean water, and sanitation infrastructure in the prevention of infectious diseases is clear. With people in Syria living in overcrowded and ever-growing shelters, the threat of an outbreak is on everyone's minds.

We work to prevent such an outbreak by providing access to basic services in the shelters. Power shortages and damage to water and sewage pipe systems are the main barriers to a reliable water supply. We help to keep water systems and latrines working; we replace broken taps, vales, pipes, fittings, and repairs leaks, water heaters, and water tanks. We do all we can to ensure that clean, safe water is getting to communities.

Thailand

Preparing Refugees and Migrants for the Future

For years, Thailand has been a haven for populations on the move, from the two million migrants who travel through the country to work to the thousands of refugees from Myanmar living in camps along the border. ARC offers support to both groups, ensuring that their basic needs are met through primary health care and water and sanitation services. We also work to protect vulnerable groups from violence and help them build economic resiliency.

In 1992, ARC began providing services for the thousands of people fleeing instability in Myanmar. Now, the atmosphere at the camps is one of anticipation and apprehension, as refugees face the possibility of voluntary return to their home country. In March 2015, a draft ceasefire was signed between the Government of Myanmar and 16 ethnic groups, signaling the beginning of the peace process. Many of those who have called these refugee camps home for decades are fearful of the return and what life will be like when they arrive. It is our job to prepare communities for this transition, helping to build the confidence needed to make a safe, peaceful, and successful move back home.

Health

Our refugee staff are extremely capable, helping to run the lifesaving services at all of our camps in Thailand, including vital primary health services, reproductive and child health, and community health education. Pregnant women who seek our services may be cared for by one of the hundreds of ARC-trained refugee midwives, receiving care before and after birth.

In conjunction with our program in Myanmar, we're focused on eliminating drug-resistant malaria. We work with migrants who regularly traverse the Myanmar/Thailand border, providing them with insecticide treated mosquito nets, prevention education, and diagnosis and treatment services.

Water and sanitation

While our health services are vital to treating disease, our water and sanitation program is key to preventing it. In collaboration with refugee communities, we help to maintain clean water supplies that are safe to drink and accessible, while at the same time ensuring that people have adequate access to things like latrines and hygiene education. We've had incredible

success, with the incidences of cholera, diarrhea, and other water-transmitted diseases staying below 5%.

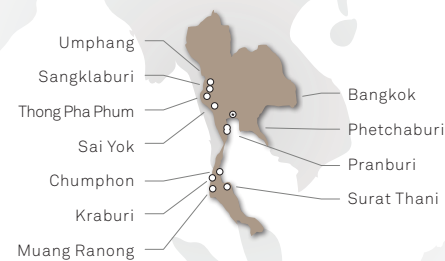
Building self-reliance and positive action

We're helping refugees apply the hard work and dedication they bring to their work in the camps toward their own future, encouraging them to think about their next steps and transition plan. One of these initiatives includes an ideas competition that will focus on the process of coming up with a business idea or a creative way to prevent gender-based violence and is aimed at increasing confidence.

Economic empowerment is a key factor in developing self-reliance. To that end, ARC's micro-enterprise development (MED) program helps participants develop skills they can use when they leave the camps. Refugees have the opportunity to practice their newly learned skills through Voluntary Savings and Loans Associations (VSLAs) and small start-up businesses. With the goal of building independence by focusing on an attitude of positive action and self-help, we are fostering an environment of preparation.



We're helping refugees apply the hard work and dedication they bring to their work in the camps toward their own future



Thailand	
Impact	Over 100,000 refugees and 87,900 mobile migrant workers from Myanmar helped
Lead Partners	BPRM, Global Fund, UNHCR
Director	David Claussenius





Uganda Empowering Diverse Communities

Geographically, Uganda is at the center of the African continent. Many of the countries surrounding Uganda are embroiled in conflict or other humanitarian crises, leading refugees from a number of different nations to seek sanctuary within its borders. At the refugee settlements in which we work, ARC hosts people from some of the most diversely populated camps in the world, with residents from DRC, Sudan, Somalia, South Sudan, Burundi, and several other countries.

This confluence of cultures makes for an energizing and creative environment, bursting with ideas. We work closely with these communities and other organizations operating within the camp, coordinating our services to meet the needs of the diverse and vibrant population.

Water system for a city

In Nakivale, a settlement home to over 80,000 refugees, we supply clean water and sanitation to all of its residents. Sourcing from a nearby lake, we pump, treat, and distribute the water through access points throughout the settlement. Communities take it from there, organizing water management committees to help maintain and organize water collection. We distribute an astounding 1.1 million liters of water per day in Nakivale, ensuring that families have access to this basic human need.

Community Services

Refugee settlements in Uganda are large communities, with a diverse set of needs. We work to meet those needs in whatever ways we can, including assisting community groups to build and design schools, providing supportive counseling services, resettlement orientation, and providing the everyday items required to run a household.

Protection

Violence prevention is crucial to helping families and individuals get back on their feet. Too often victims do not feel empowered to tell anyone about the abuse,

and one of our goals is to encourage more women to report violent incidents. In this we've made great strides, utilizing community mobilization to unpack the power imbalances between men and

This confluence of cultures makes for an energizing and creative environment, bursting with ideas.

women. We are constantly seeking out new opportunities and ways to support women and girls in not only feeling safe, but achieving their dreams.

We've got ideas

From an ARC radio station, to races run by refugees, to greenhouse cooperatives, great ideas are coming from our team in Uganda. And we're working to implement them. One of these ideas came to fruition last spring in the form of the first annual Nakivale Marathon, which saw the participation of hundreds of men and women running to raise money to help keep girls in school. Another idea is our new greenhouse cooperatives project. It works to empower women and provide them with a means to make a living, teaching them techniques that they can bring home to their communities.



Uganda

Impact	200,000 people helped
Lead Partners	UNHCR, UNFPA, BPRM
Director	Mahmud Gaznabi



Financial Responsibility is always our priority.

We work as **efficiently as possible** in addressing the needs of refugees.

2015 Financial Statement

Our latest IRS Form 990 and audited financial statements are available on our website: www.ARCrelief.org

Statement of Activities and Changes in Net Assets

April 1, 2014 to March 31, 2015

Revenue and Support	<i>(in dollars)</i>
Contributions and Grants:	
Contributions	2,696,762
U.S. Government Grants	25,203,372
United Nations Grants	9,991,817
Private and other support contributions	9,339,569
In-Kind goods and services	28,719
Interest and investment income	44,305
Other Income	683,114
Total revenue and support	47,987,658
Expenses	<i>(in dollars)</i>
Program Services:	
International Programs	41,092,501
Supporting Services:	
General and Administrative	2,976,807
Fundraising	829,891
Total Supporting Services	3,806,698
Total Expenses	44,899,199
Change in Net Assets	3,088,459
Net Assets at Beginning of Year	23,124,011
Net Assets at End of Year	26,212,470

Statement of Financial Position

March 31, 2015

Assets	<i>(in dollars)</i>
Assets	
Cash:	
Total Cash:	4,387,533
Investments	566,563
Grants receivable	22,290,452
Pledges receivable	675,800
Other receivables	857,174
Prepaid expenses	850,291
Furniture and equipment, net of accumulated depreciation and amortization of \$429,232	126,185
Total Assets	29,753,998
Liabilities and Net Assets	<i>(in dollars)</i>
Liabilities	
Accounts Payable and accrued expenses	408,561
Grants Payable	217,361
Accrued salaries & benefits	2,915,606
Total Liabilities	3,541,528
Net Assets	
Unrestricted	1,034,306
Temporarily restricted	24,329,909
Permanently restricted	848,255
Total Net Assets	26,212,470
Total Liabilities and Net Assets	29,753,998

Management Team

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President & CEO

Mark White
Chief Financial Officer

Sarah Hartman
Vice President, Creative

Chris Smoot
Vice President, International Programs

Colleen Striegel
Vice President, Human Resources & Administration

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We thank recent former board members: Peter Bell; James Hodge; Mark Lindberg; Grace Strangis

This document was produced by the American Refugee Committee.

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We thank you so much for your support.

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