







The Peter F. Drucker Award for Nonprofit Innovation



ARC is proud to be recognized for its work by the nations leading charity review organizations.

The American Refugee Committee was awarded the **2012 Peter F. Drucker Award for Nonprofit Innovation** in recognition of the IAMA★ program. IAMA★ engages the Somali community around the globe to help shape ARC's humanitarian response in Somalia.

ARC was chosen from among more than 600 other nonprofits nominated for the award. The award included a \$100,000 prize from the Coca-Cola Foundation.

In a statement issued by the Drucker Institute, Executive Director Rick Wartzman stated: *"Peter Drucker would have loved the idea of 'IAMA★'...this is a social innovation at its best."*





# To All Our Partners

Our work is about creating opportunities that weren't there before.

People in need count on us to help make things happen – make sure they have basic health care, clean water and shelter; help them build a livelihood for themselves; and help secure a better future for their children.

It's the core of who we are and what we do.

Slowly, we've been expanding the core of ARC, reaching for things we didn't think were possible before. It's still all about creating new opportunities. But we're welcoming in people and organizations who have the will and the means to make a difference in the world to help shape those opportunities.

It's co-creation. If we want to reach for big goals – reducing child mortality in DRC or reviving the economy in Somalia – we need energy, creativity and momentum from all different sources. And we can only tap that momentum if we invite people in to shape ideas and initiatives with us, to own them, and to share in making them reality.

Co-creation makes it possible for us to reach for ideas we never dared dream of before.

But it's not necessarily just when disaster strikes. Actually, co-creation works best outside of humanitarian emergencies – in protracted situations or to solve a very specific problem. It's in these situations, when our partners can carve out a role that's exciting and meaningful for them, that we can most successfully harness everyone's energy to achieve something great.

And then, when the next humanitarian emergency does happen, we have a network of trusted, passionate partners we can reach out to for help.

We invite you to join us and participate in creating an humanitarian organization for the 21st century. Bring your passion and skills and work with us to make change in the world.

Sincerely,

Daniel Wordsworth  
President, American Refugee Committee

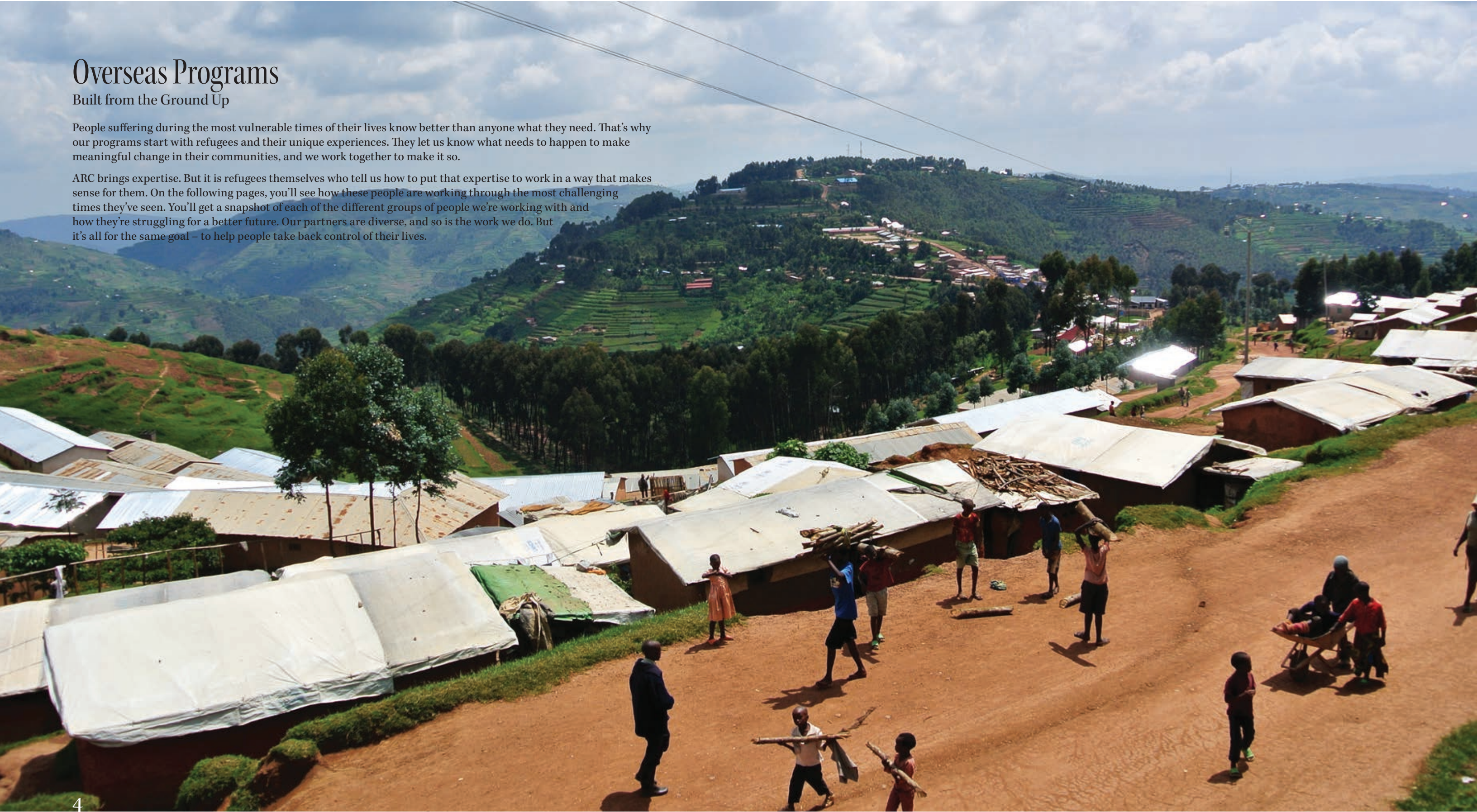


# Overseas Programs

Built from the Ground Up

People suffering during the most vulnerable times of their lives know better than anyone what they need. That's why our programs start with refugees and their unique experiences. They let us know what needs to happen to make meaningful change in their communities, and we work together to make it so.

ARC brings expertise. But it is refugees themselves who tell us how to put that expertise to work in a way that makes sense for them. On the following pages, you'll see how these people are working through the most challenging times they've seen. You'll get a snapshot of each of the different groups of people we're working with and how they're struggling for a better future. Our partners are diverse, and so is the work we do. But it's all for the same goal – to help people take back control of their lives.







# Democratic Republic of Congo

Helping More Congolese Kids Reach Their 5th Birthday

### Highest Mortality Rates

Eastern Democratic Republic of Congo (DRC) has the highest child mortality rates in the world. DRC is one of 5 countries where half of the world's under-5 deaths occur. 1 in every 5 children won't live to age five in DRC.

We're co-creating a new initiative with the US Agency for International Development, The HealthStore Foundation, and other motivated organizations and social enterprises to reverse this trend. We're also mobilizing community leaders to make decisions, shape the project and assume some accountability for its success. Every child deserves to see their 5th birthday.

### Simple Interventions

The world already knows what kills children. Most kids die of malnutrition, diarrhea, pneumonia and malaria. And the good news is that we already know which actions we can take that will be most effective in saving children's lives. There's a handful of interventions that — if administered appropriately and in a timely fashion for at-risk kids — will drastically reduce the number of children lost needlessly every year. Vaccinations, clean water, basic nutrition support and mosquito nets are a few of the interventions that would save countless lives if they were available to every family in eastern Congo. But how do we make that happen?

### Women Empowered

Women are part of the solution. We're working to empower mothers to make decisions about their family's care. We're putting purchasing power in the hands of mothers, in the form of vouchers they can spend to get simple health care, clean water and food for their

children and themselves. There's also a strong link between maternal health and child survival, so the more support we can provide mothers during and after pregnancy the better.

Mom always knows best, and giving tools to mothers usually results in a direct benefit to children and the community.

### Business Solutions

But mothers need some place to go to get help, and it can't be too far from home. In DRC, there's no place. We're employing business solutions to reach mothers.

We're building a one-stop retail shop where proven social enterprises will provide mothers with health care and medicines, clean water and nutrition support for their families. With advice and guidance from the corporate community, we're creating a format that can be franchised and owned by local Congolese entrepreneurs throughout the country. The franchise model ensures standards of care, provides the community with economic opportunity and is the best way to reach mothers and children who need help most.

Budget	\$2 Million
Directors	Abraham Leno Ashish Gadnis



# Rwanda

## Building Resilience and Self-Reliance of Displaced Congolese

### A Lengthy Conflict

ARC works with refugees in Rwanda who have all fled violence in Democratic Republic of Congo (DRC). Some families have lived in the camps for more than a decade. Others have arrived in just the last few months. The type of help they need can vary considerably based on how long it has been since they've fled.

### How We Help

We start with the basics. Every person needs clean water and health care, so we provide it. Refugees are active in maintaining water and sanitation systems in the camps, and they help to spread health and hygiene messages that keep everyone healthy.

Whether it's trauma they experienced during their flight from DRC or domestic abuse they may have experienced in the camp, our teams respond to cases of violence, provide counseling and work to prevent them in the future if they can. If a family is struggling with malnutrition, we have a special nutrition program for pregnant mothers and children under the age of five.

### New Approaches

The 'refugee experience' around the world has remained relatively unchanged the last 20 years. Our team in Rwanda is working to change that by empowering camp residents to affect change in their surroundings. Refugees are growing tree seedlings to improve their environment and to share with the communities around the camps. They are joining together in savings groups and building businesses to support themselves.

Impact	56,142 refugees helped
Budget	\$5.34 Million
Director	Frederic Auger
Staff	209 4 Expatriate 205 Local Staff







# Pakistan

## Promoting Gender Equality Through Humanitarian Relief

### Who We Work With

ARC has worked with Afghan refugees in western Pakistan since 2002. We've provided a variety of services in that time. Today, we provide refugee families with health care, clean water, nutrition and protection services to respond to and help prevent violence against women. We're also helping families develop livelihoods by providing vocational and business training and increasing literacy rates.

Today, we also work in Punjab and Sindh provinces where flooding has devastated communities in recent years. We pay particular attention to vulnerable women and girls, focusing our efforts on these households first. We provide clean water and sanitation, critical relief items like shelter materials, and safe learning spaces for women and children, and we run nutrition programs for children and pregnant women suffering acute malnutrition. We're also visible in the community, providing counseling to women who've survived violence and helping them navigate health care options.

### Recurring Disasters

In more than a decade in Pakistan, ARC has responded to several large-scale humanitarian emergencies – earthquakes, flooding and cyclones – helping families survive and rebuild. Disasters are unpredictable and

devastating, but we can help communities prepare for times of emergency. For instance, helping a community understand how flooding may affect clean water and sanitation systems can potentially save hundreds of lives. There is a lot we can't control, but we're working with communities to become more resilient and less vulnerable when disasters do happen.

### Security

Security is a necessary ingredient for effective humanitarian relief. When we have concerns or questions about whether a location or situation is secure, we always take precautions to keep our staff out of harm. In Pakistan, especially along the border with Afghanistan, ARC staff often has to contend with insecurity. It can be challenging for everyone when we need to temporarily scale back our activities, but in the long run it is beneficial for the people we work with and our staff to be careful and cautious when conditions become insecure.

Impact	85,000 people helped
Budget	\$2.5 Million
Director	Tariq Cheema
Staff	40 2 Expatriate 38 Local Staff





# Somalia

The future stability, peace and recovery of Somalia lies in the hands of those born within Somalia's conflict. We stand with Somali youth.

## The People

Somalis have lived through twenty years of conflict. Many young people were born and raised in war. With violence ever-present, most were denied the ability to get an education. And the 2011 famine dealt a devastating blow to millions of Somalis.

Today, people in Somalia encounter a somewhat brighter situation. They're still dealing with the legacy of famine and decades of war, but Somalia is on the brink of a turnaround. It's increasingly safer and more secure, they have the first internationally-recognized government in years, and companies are beginning to invest in Somalia.

## How We Help

We continue responding to the emergency needs of Somalis. We provide medical care, install water points to bring clean water, distribute essential supplies and work to prevent and respond to incidences of violence against women.

As Somalis recover, we're shifting to help them through the next phase. Young people are looking for a means to support themselves and their communities. We're responding with microloans and training to help young Somalis create opportunities and start small businesses.

## Goals for 2013-2015

Over the next few years, we're focused on continuing to improve the quality of life for vulnerable Somalis. However – as we enter the recovery phase – we're focusing additional effort on building the service

capacity of government officials and encouraging local ownership. And by 2015, we hope to have inspired and supported 50,000 Somali youth in starting their own small businesses.

We also aim to expand our geographical reach inside Somalia, to reach more communities in South-Central Somalia.

## Challenges

Security continues to be an issue for Somalis and for our staff in trying to provide support to Somalis. We're accustomed to working in sometimes insecure environments and have protocols in place to ensure our staff remain safe while continuing to provide much needed relief services.

Land ownership has also posed a challenge. Our staff tries to locate latrines and wells in places that are easily accessed by people who need that support. But it's not always easy to work out who owns the land, as millions of Somalis abandoned their homes and land as they fled the country. Proper consent of landowners is essential before we construct wells or latrines on any piece of land.

Impact	200,000 people helped
Budget	\$3.9 Million
Director	Adan Adar
Staff	168 5 Expatriate 163 Local Staff





# ARC Around the World

## The ways we work

- Agriculture & Food Security
- Camp Management
- Capacity Building & Training
- Community Development
- Community Health Education
- Disease Prevention and Control
- Emergency Health Care
- Emergency Obstetrics
- Environmental Protection
- Family Planning
- Gender-based Violence Prevention & Response
- HIV/AIDS Prevention and Treatment
- Immunizations
- Income Generation
- Infectious Disease Prevention
- Legal Assistance
- Microenterprise Development
- Microfinance
- Mother and Child Health Care
- Nutritional Support
- Primary Health Care
- Protection
- Psychosocial Support
- Rapid Emergency Response
- Reproductive Health Care
- Savings & Loan Associations
- Shelter Construction & Rehabilitation
- Small Business & Vocational Training
- Water and Sanitation



# ARC Around the World

We're proud to say that, in 2013, we received support from people around the world, from more than 100 countries.

Last year, we helped 3 million people in 10 countries affected by conflict and disaster.

	founded
a. DEMOCRATIC REPUBLIC OF CONGO	2013
b. LIBERIA	2003
c. JORDAN	2013
d. RWANDA	1994
e. PAKISTAN	2002
f. SOMALIA	2011
g. SOUTH SUDAN	1994
h. SUDAN	2004
i. THAILAND	1979
j. UGANDA	1996

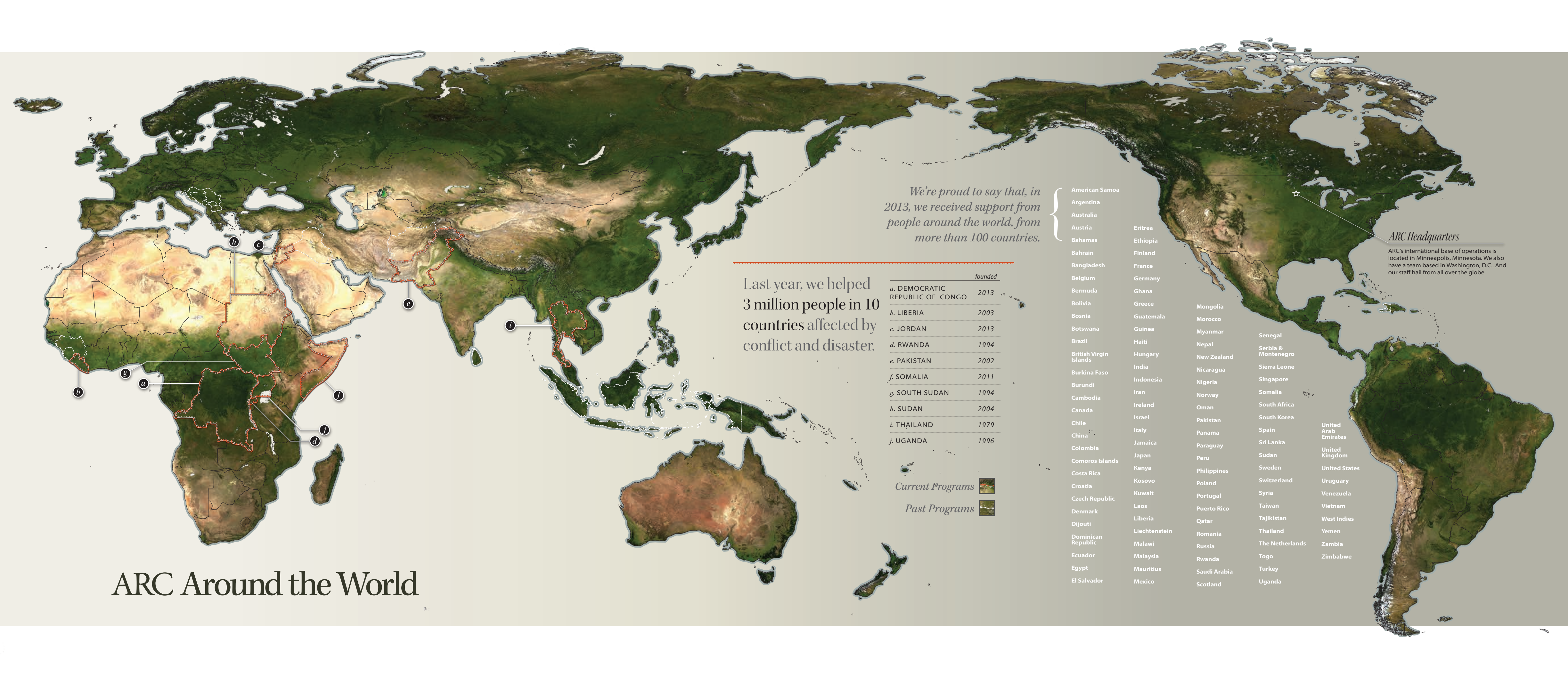
Current Programs 

Past Programs 

- American Samoa
- Argentina
- Australia
- Austria
- Bahamas
- Bahrain
- Bangladesh
- Belgium
- Bermuda
- Bolivia
- Bosnia
- Botswana
- Brazil
- British Virgin Islands
- Burkina Faso
- Burundi
- Cambodia
- Canada
- Chile
- China
- Colombia
- Comoros Islands
- Costa Rica
- Croatia
- Czech Republic
- Denmark
- Djibouti
- Dominican Republic
- Ecuador
- Egypt
- El Salvador
- Eritrea
- Ethiopia
- Finland
- France
- Germany
- Ghana
- Greece
- Guatemala
- Guinea
- Haiti
- Hungary
- India
- Indonesia
- Iran
- Ireland
- Israel
- Italy
- Jamaica
- Japan
- Kenya
- Kosovo
- Kuwait
- Laos
- Liberia
- Liechtenstein
- Malawi
- Malaysia
- Mauritius
- Mexico
- Mongolia
- Morocco
- Myanmar
- Nepal
- New Zealand
- Nicaragua
- Nigeria
- Norway
- Oman
- Pakistan
- Panama
- Paraguay
- Peru
- Philippines
- Poland
- Portugal
- Puerto Rico
- Qatar
- Romania
- Russia
- Rwanda
- Saudi Arabia
- Scotland
- Senegal
- Serbia & Montenegro
- Sierra Leone
- Singapore
- Somalia
- South Africa
- South Korea
- Spain
- Sri Lanka
- Sudan
- Sweden
- Switzerland
- Syria
- Taiwan
- Tajikistan
- Thailand
- The Netherlands
- Togo
- Turkey
- Uganda
- United Arab Emirates
- United Kingdom
- United States
- Uruguay
- Venezuela
- Vietnam
- West Indies
- Yemen
- Zambia
- Zimbabwe

ARC Headquarters

ARC's international base of operations is located in Minneapolis, Minnesota. We also have a team based in Washington, D.C.. And our staff hail from all over the globe.







## South Sudan

New Country, New Opportunities

### Still The Youngest

Gaining independence from Sudan in January of 2011, South Sudan remains the world's newest country. ARC has been working in South Sudan since 1994 and is excited to help the people of South Sudan through this new chapter in their history. Besides providing direct support to South Sudanese, we're working to build the capacity of government officials and human services workers who will care for the country into the future.

### Coming Home

Before independence, South Sudan suffered several years of war and violence. Families fled to neighboring countries and across the globe. Now, people are beginning to return home, and we're there to help them settle back in. We're ensuring communities have enough clean water, good sanitation, primary health care services and support for survivors of violence available. And we're working with vulnerable households to help them through this sometimes difficult period of recent return.

### Healthy Communities

ARC works with the South Sudanese government to ensure that quality health care and medicine are available in remote areas. We equip clinics and train government doctors, nurses and health workers across

a large swath of the country. These clinics are the only health care option for thousands of South Sudanese families.

### Changing Attitudes

A recent study ARC published with the Harvard Humanitarian Initiative showed that roughly two-thirds of South Sudanese – men and women alike – believed 'there are times when a woman deserves to be beaten.' We have worked with communities to put in place mechanisms to help women who've survived violence to seek health care and support. There is still a lot of work to be done in changing behaviors and attitudes towards women. We've worked with community leaders in Liberia and elsewhere to successfully change attitudes towards violence against women, and ARC hopes to continue that work in South Sudan.

Impact	1.3 million people helped
Budget	\$3.67 Million
Director	Simon Kuka
Staff	225 17 Expatriate 208 Local Staff



# Sudan

Fostering resilience in Darfur communities, helping families weather sudden shocks and uncertain conditions

## The Situation

After a period of relative peace and gains in regional stability in recent years, violence again broke out in the Darfur region of Sudan at the beginning of 2013. 300,000 people have fled their homes since January.

## A Balancing Act

Before fighting pushed thousands of families across borders or into camps, our team in Sudan had been focused on the process of recovery – training health workers, empowering farmers with new tools and techniques, and building the capacity of local communities. But in today's chaos, urgent, lifesaving relief services are desperately needed. The team is taking an integrated approach, balancing the immediate, acute needs of displaced families with the support communities will need for long-term recovery.

## Camps to Countryside

Since ARC started helping in Darfur in 2003, we've been one of the only organizations providing clean water and health care to families in rural areas. Meanwhile, we've also been providing assistance to families living in huge displaced persons camps near urban centers, like Kalma Camp and Gereida Camp. When the violence subsides, we'll be a bridge for families. We'll continue providing support in the camps, and when families are ready to return we can surge our existing efforts in rural areas to ease their transition home.

## Did You Know?

As a result of the stresses and strain of humanitarian relief, turnover of staff is quicker than in most other fields and can pose a big operational challenge. Our team in Sudan, nearly 400 of them, are our most loyal staff. Many of them have been with ARC since we began working in Darfur ten years ago.

Impact	> 945,000 people helped
Budget	\$5.4 Million
Director	Evariste Sindyigaya
Staff	379 6 Expatriate 373 Local Staff







# Thailand

Bridging the Border: Ensuring the health and wellbeing of refugees and migrants from Myanmar and laying the foundations for their successful return home

## Too Long

ARC has worked in camps on the Thai-Myanmar border with mostly Karen refugee's since 1992. It's our longest running program. In that time, young people have wed, babies have been born, elders have passed, and new families have continued arriving. All the while, camp residents have had few opportunities and little freedom to move in and out of the camps.

We've provided a safe place with the basic services they need, but people have always wanted more.

## New Hope

Recent reforms and peace have lifted a cloud. The situation in Myanmar is still not stable or predictable, but the possibility of returning home is now more real for the refugees and migrants we work with than ever. However, stability is just one element of a successful return for the hundreds of thousands of Karen in Thailand.

## A Bridge

The desire to return home is strong, but most refugee and migrant families are conflicted. Today, they live in camps and communities where they're safe, have clean water, a roof over their heads, access to medical care, and more. But they left home years ago. It's a question mark.

The process of return is only beginning. We intend to build a bridge that smoothes their resettlement in Myanmar. A first step is helping them take a short visit home to see for themselves what things are like now. Another critical step is that we create linkages in Myanmar that allow families to maintain their quality of life. If we put basic services like water and health care in place, we provide an environment families feel good about returning to.

## In The Meantime

Going home isn't yet possible. While families wait for the political situation to improve, we're continuing to provide the support we have for years. We're keeping families healthy, keeping clean water flowing, and working to prevent violence against women. While they remain in Thailand, Karen refugees will keep developing the skills that their communities back home will need. They are the backbone of all our programs, and we'll continue training refugees as midwives, health workers, water and sanitation specialists, and advocates for women.



Impact	> 251,000 people helped
Budget	\$2.95 Million
Director	Gary Dahl
Staff	234 6 Expatriate 228 Local Staff





# Uganda

Taking the lead on preventing violence against women

### Gender-Based Violence

ARC has been working to prevent and respond to violence against women in Gulu in northern Uganda since 2006. We expanded our protection services to survivors of violence in Kyangwali refugee settlement in western Uganda in 2011, and to Nakivale and Kyaka II refugee settlements in southwestern Uganda in 2013.

Our team in Uganda hopes to reach out to women in still other areas of the country, including urban contexts like Kampala and M’barara.

### Protection Plus

In addition to ARC’s protection services, we provide several other critical services – all integrated with protection. When a woman comes to us having suffered abuse, we can offer her more than counseling, help getting treatment, and a pathway to justice. We can also help her build a livelihood to support herself and her family. We can make sure she has access to clean water, good sanitation and other services we provide.

By integrating our approach we ensure survivors of violence have access to a variety of tools to aid in their recovery.

### Congolese Refugees

Uganda is one of four countries where ARC works to help Congolese refugees recover. We also help Congolese who’ve fled to Rwanda and South Sudan, and we work in the northeastern region of Democratic Republic of Congo itself.

### Refugee Settlements

Uganda is one of just a few places around the world where you’ll find refugee settlements. Refugee settlements – like Nakivale, Kyaka II and Kyangwali – are generally larger than a refugee camp. There are benefits to refugee settlements. Families living in a refugee settlement are often granted a small tract of land they can use as long as they live there. But refugee settlements, since they are more spread out, can be more difficult for organizations like ARC to reach communities and provide services.

Impact	98,000 people helped
Budget	\$2.14 Million
Director	Mahmud Gaznabi
Staff	53 2 Expatriate 51 Local Staff



# Jordan

## Actively Responding for Syrian Refugees

### There for Syrian Refugees

Since the conflict in Syria began in 2011, ARC has been searching for ways to support refugees who have flooded out of Syria. We've sent emergency response teams to the region to see how we could help. Without any permanent operations in the Middle East, it was challenging to establish a humanitarian presence.

While in the region, our teams have received support and coordinated closely with a well-respected partner organization called Questscope. We've now joined forces in an alliance with Questscope to trade on each others strengths and maximize our impact for refugees fleeing Syria.

### Who Is Questscope?



Questscope was founded 25 years ago and has worked throughout the Middle East and North Africa.

They're focused on creating social, educational and entrepreneurial opportunities for marginalized youth.

Questscope started work in Jordan with a program to mentor and provide educational opportunities for 6,000 Jordanian youth who were at-risk of juvenile delinquency. Their efforts were recognized for excellence and innovation by the Charles Schwab Foundation for Social Entrepreneurship among others.

Since Syrian refugees began arriving, Questscope has been working to extend support to young Syrians.

### Current Relief Efforts

ARC and Questscope teams are currently building programs to provide shelter, water and sanitation, violence prevention, and protection services to Syrian refugees. We're also assisting Questscope in offering informal education and mentoring programs for at-risk children in the Za'atari camp, the largest refugee camp in Jordan.

### The Partnership

Combining our strengths, ARC and Questscope will be able to make a bigger impact for Syrian refugees together than we could apart. ARC has years of experience operating in humanitarian emergencies, and can help Questscope to reach larger numbers of refugees. Questscope's deep knowledge of the region and excellence in program design can help ARC navigate a new cultural context and be as impactful as possible.

With Questscope's expertise in education and mentoring and ARC's abilities in clean water and sanitation, protection services, health care and shelter, we can provide more complete support for Syrian families.



### The Syrian Civil War

Began	March 15, 2011
Total Refugees	2 million <i>as of August 2013</i>
Lives Lost	100,000

# Our programs are made possible by donors like you

and through smart partnerships by governmental and non-governmental organizations, including:



Funding provided by the United States Government

United Nations High Commissioner for Refugees (UNHCR) • United States Agency for International Development (USAID) • USAID Office of Foreign Disaster Assistance (OFDA) • U.S. Department of State, Bureau of Population, Refugees and Migration (BPRM)



## Management Team

Daniel Wordsworth  
President and CEO

Mark White  
Chief Financial Officer

Adan Adar  
Country Director, Somalia

Frederic Auger  
Country Director, Rwanda

Tariq Cheema  
Country Representative,  
Pakistan

Gary Dahl  
Country Director, Thailand

Mahmud Gaznabi  
Country Director, Uganda

Sarah Hartman  
Director of Development and  
Public Affairs

Simon Kuka  
Country Director, South Sudan

Vince Sanfuentes  
Director of Government  
Affairs

Evariste Sindayigaya  
Country Director, Sudan

Chris Smoot  
Director of Program  
Development and Quality

Colleen Striegel  
Director of Human Resources  
and Administration

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Tracy Poe

Maureen Reed

Holly Robbins

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M. Jay Shahidi

Grace Strangis

*We thank recent former board members:*

Melvin Goldfein; Carol Winslow; Walda Roseman



Financial Responsibility is always a top priority for the American Refugee Committee.  
We work as efficiently as possible in addressing the needs of refugees.

## 2013 Financial Statement

### Statement of Activities and Changes in Net Assets April 1, 2012 to March 31, 2013

Revenue and Support	(in dollars)
Contributions and Grants:	
Contributions	2,716,462
U.S. Government Grants	18,956,874
United Nations Grants	10,297,067
Private and other support contributions	1,736,040
Micro-credit interest and fees	243,638
Interest and investment income	38,682
Other Income	299,501
<b>Total revenue and support</b>	<b>34,288,264</b>

### Expenses (in dollars)

Program Services:	
International Programs	31,879,996
Supporting Services:	
General and Administrative	2,909,375
Fundraising	806,280
Total Supporting Services	3,715,655
<b>Total Expenses</b>	<b>35,595,651</b>

Change in Net Assets before other items (1,307,387)

### Other Items

Change in valuation of Liberty Finance Investment 141,386

Change in Net Assets (1,166,001)

Net Assets at End of Year 18,644,942

Our latest IRS Form 990 and audited financial statements  
are available on our website: [www.ARCrelief.org](http://www.ARCrelief.org)


### Statement of Financial Position At March 31, 2013

Assets	(in dollars)
<b>Assets</b>	
Cash:	
Total Cash	3,310,401
Investments	566,382
Grants Receivable	16,462,004
Other Receivable	93,574
Pledges receivable	191,025
Micro-credit receivable	494,528
Prepaid expenses	737,167
Equipment and vehicles net of accumulated depreciation	223,002
<b>Total Assets</b>	<b>22,078,083</b>

### Liabilities and Net Assets (in dollars)

<b>Liabilities</b>	
Accounts Payable	1,061,792
Grants Payable	350,569
Accrued salaries and benefits	2,020,780
<b>Total Liabilities</b>	<b>3,433,141</b>
<b>Net Assets</b>	
Unrestricted	1,460,018
Temporarily restricted	16,336,669
Permanently restricted	848,255
<b>Total Net Assets</b>	<b>18,644,942</b>
<b>Total Liabilities and Net Assets</b>	<b>22,078,083</b>





Thank you  
so much.

People worldwide need your support. When you give, we are able to leverage every dollar of your support into \$14 more from institutional donors. And, 90% of the funds we raise go to help people in need.

800-875-7060



[www.ARCrelief.org](http://www.ARCrelief.org)



<b>Amman</b>	<b>Kampala</b>	<b>Mogadishu</b>
<b>Aweil</b>	<b>Kapoeta</b>	<b>Monrovia</b>
<b>Bangkok</b>	<b>Karama</b>	<b>Nairobi</b>
<b>Bukavu</b>	<b>Khartoum</b>	<b>Nyala</b>
<b>Byumba</b>	<b>Kibuye</b>	<b>Phang Nga</b>
<b>Chumpon</b>	<b>Kigali</b>	<b>Prachuap Khiri Khan</b>
<b>Gereida</b>	<b>Kyaka</b>	<b>Quetta</b>
<b>Gituza</b>	<b>Kyangwali</b>	<b>Ranong</b>
<b>Gulu</b>	<b>Lasu</b>	<b>Sangklaburi</b>
<b>Hergeisa</b>	<b>Maban</b>	<b>Surat Thani</b>
<b>Hoima</b>	<b>Magwi</b>	<b>Umphang</b>
<b>Islamabad</b>	<b>Malakal</b>	<b>Washington</b>
<b>Juba</b>	<b>Mbarara</b>	
<b>Kajo Keji</b>	<b>Minneapolis</b>	

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American Refugee Committee